

Creating an Enabling Policy Environment

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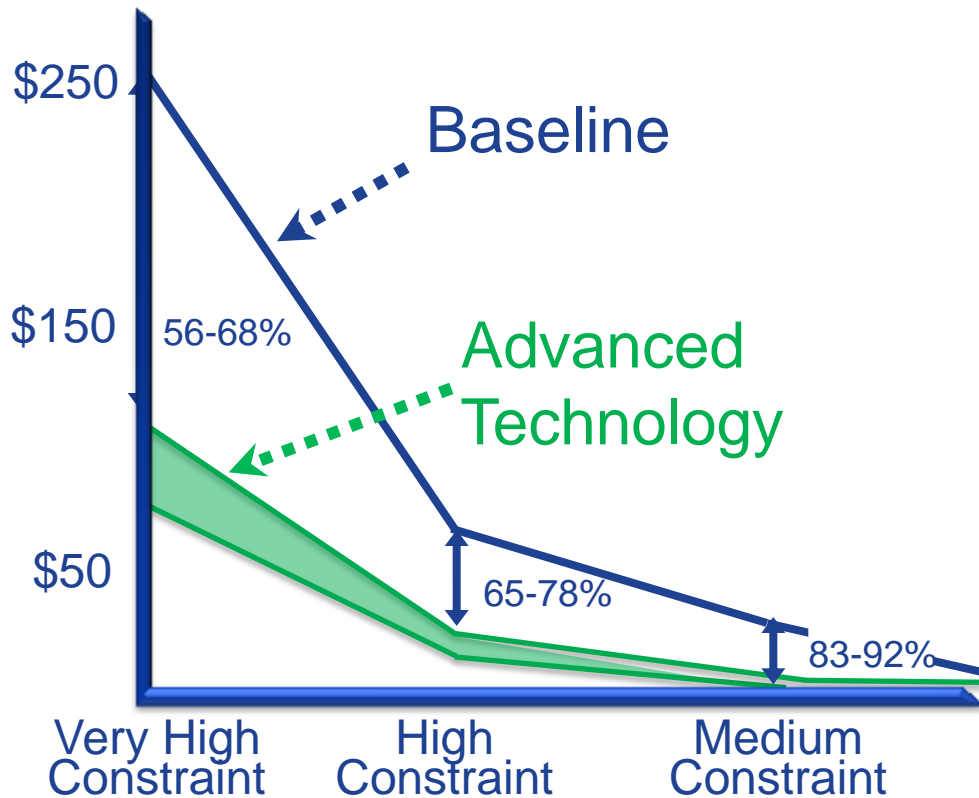
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imagination at work

Technology is the **ONLY WAY** to Afford Mitigation

100-YEAR CUMULATIVE GLOBAL MITIGATION
(Cost in Trillions of 2000 US\$)



Source: PNNL-16078. *Climate Change Mitigation: An Analysis of Advanced Technology Scenarios*

The Price Tag:
\$200B Annually
For 20 years

Source: Secretariat UNFCCC

R&D spending is less than $\frac{1}{2}$ that amount

The private sector funds over $\frac{2}{3}$ of clean energy R&D

MOTIVATING Green Technology

Investment

How do you

FACILITATE

private sector to
investment??



Understand the
private sector's

MOTIVATION
for investment



THE RIGHT POLICIES TO DRIVE FOC

Government → Long Range
R&D Investment

Academia → Prizes

Private Sector → Absolute return
& predictability

MOTIVATING THE PRIVATE

- Patent protection is a necessary pre-requisite for investment
- Tariff reduction accelerates adoption & technology diffusion

Liberalizing green trade to increase access

SIGNIFICANT TARIFF BARRIERS ON GREEN TECH

Among WTO countries



~60%

impose tariffs on wind, with a mean tariff of 7.4%



~43%

impose tariffs on solar, with a mean tariff of 8.8%

OTHER FACTORS INHIBITING ACCESS

- Local content restrictions & procurement requirements
- Compulsory licensing of patents
- Product based standards

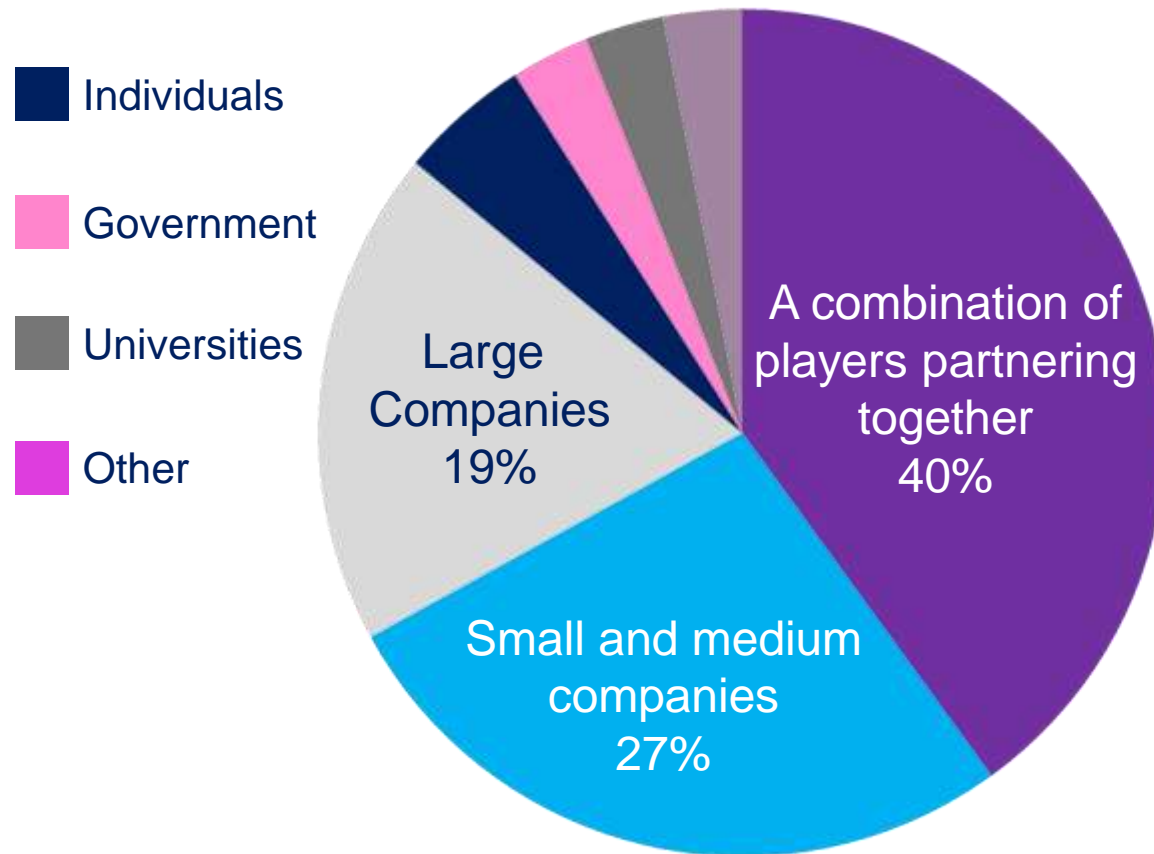


Tools to
enhance access
to green technology



- Reduce costs of goods & services, e.g. eliminating tariffs
- Increase fair competition by removing local content & procurement restrictions
- Provide a predictable investment regime, e.g. through robust IPR
- Harmonize technology based standards

Today's innovation requires partnership



86% of those surveyed believe partnerships will drive more success, than individual institutions.

By putting our **COLLECTIVE** imagination to work for a better future

ecomagination's \$200MM challenge



CREATE



CONNECT



USE



70,000 people

150 countries

Generating nearly **4,000** ideas



When it comes to addressing climate change

WE HAVE TO THINK

LOCAL

Solar technology requires
access to sunlight



Wind power only works
where the wind blows



Partnering with Petrobras in Brazil to build the first sugarcane-based ethanol power plant



THE CHALLENGE FROM PETROBRAS

Brazil's national energy company wanted to diversify its energy sources, while allowing greater flexibility in power plants and building a foundation for future technology and innovation.



IN ONE YEAR

25M liters
of water saved



50%
reduction of particulate
matter emissions



150M
metric-ton reduction of
aldehyde emissions
during the trial period



Tapping into the Best Talent Across the Globe



Global Research Center
Niskayuna, NY



India Technology Center
Bangalore, India



China Technology Center
Shanghai, China



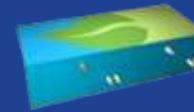
Global Research Europe
Munich, Germany



Brazil Technology Center
Rio de Janeiro, Brazil
COMING SOON

With a **\$10B**
investment

Batteries



Lighting



Supersonic
Heat Release



CO2
Capture



Advanced
Wind Blades



Partnership enables faster technology diffusion

- Capitalizing on each party's expertise provides a faster path to viable solutions
- Sharing perspectives often creates each better results
- Best done in an environment where information can be widely shared



Examples of Expertise

- Local environment
- Access to distribution channels
- Access to local talent and resources
- Technical skills

A few examples of technology diffusion

PRODUCT SALES

- Import of the technology itself
- Gain understanding through operating machines

SERVICE OF EQUIPMENT

- Learn how to operate and repair equipment
- Receive technology diagrams, installation manuals, and other training

PARTNERING

- Access to complementary skills or resources
- Obtain manufacturing know-how (e.g. suppliers)

LICENSING OR SALE OF PATENTS

- Right to use specific technology

Helps find new partners

Clear contribution to partnership

Reviewing patent literature can uncover parties having complementary solutions or synergies

Identifies what each party brings to the venture and what is new

Predictable IPR encourages sharing

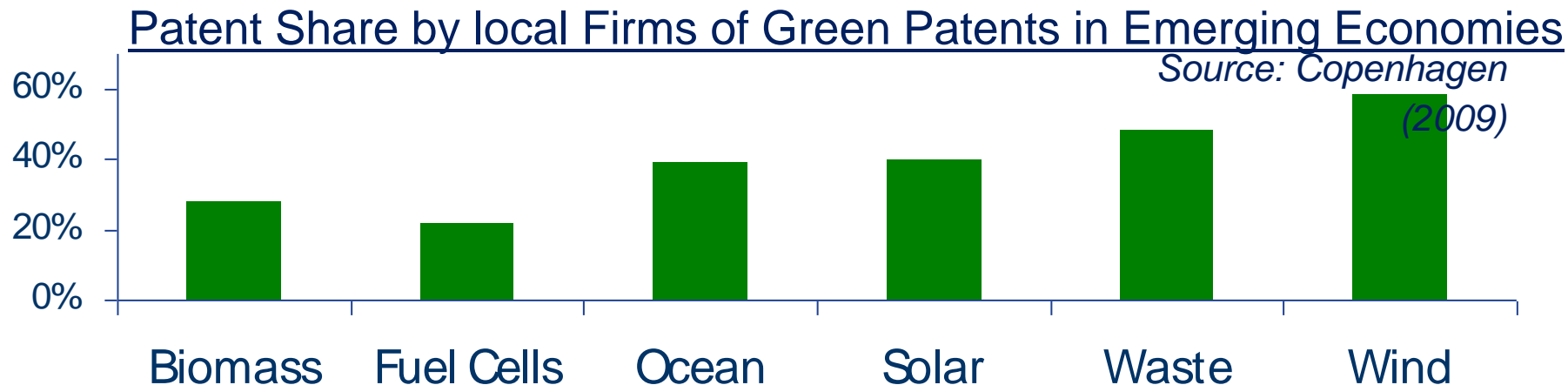
IP drives & supports partnerships

Provides a construct to build on success

Avoids holdbacks which can slow down dissemination and prevent follow-on innovation

New inventions can be patented to be exported, licensed, etc.

Emerging economies are building patent estates



- 2/3 Clean tech patents are concentrated in three countries
 - Japan, Germany , and US
- China, South Korea, & Russia have 15% of climate patents
- Emerging economies own a significant % of patents within their markets