

## to new challenges

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#### **Major components of the AKS in France**

- Research (incl. applied): INRA (8600 staff), other R O 16 agricultural institues (1500 staff), 16 food institutes (760 staff)
- Extension: 105 agricultural chambers (7800 staff, 4200 elected representatives)
   Co-ops and private firms
- Education

   agricultural colleges (15 000 students)
   Universities
   800 secondary/vocational agricultural schools (170 000 students)
- Support system: funding agencies, evaluation agency, non sectoral innovation support tools, agri-bank, insurance, social security scheme
- Farmers and farmer's organinations: Unions, Interprofessions, Local groups



#### How do they relate to each other?

- Competitiveness clusters
- Research and higher education clusters
- Merger of agricultural colleges and establishment of the « Agreenium » consortium
- Mixed research units
- Mixed Technological Units, Mixed Technological networks





- Regional strategies of governance
- Evaluation of faculties by independent national agency
- Evaluation of professors by their peers is maintained
- New modalities of government funding: autonomy





#### **Evolution trends: public research**

- Competitive calls: research, innovation
- Private funding less than 10%
- Evaluation of organisations and units by National Evaluation Agency (discussion on evaluation criteria). Consequences on funding
- Evaluation of individual researchers by own organisations.
- The « Investments for the future » programme



- Food applied research: qualification by Ministry government recurrent funding < 20% Incentive for participating in Mixed Technological Units, Mixed Technological Networks. competitive calls (Regional, National, European)
- Agricultural applied research: qualification by Ministry government recurrent funding: > 50% . Weight of history and compromises
   competitive calls funded by ministry: 10%
   incentive for participating in Mixed Technological Units and Networks, in collaborative projects
   recurrent funding linked to farm gross income
   40% funding by commodity boards
- Reform linked to new wave of qualification





- Electoral system in agricultural chambers: elections shape priorities for action
- 50% of budget from land tax. Ministry funding for extension on priorities of public policy. Incentive for participation in Mixed Technological Networks. Decrease of funding by Ministry.
- Alternative extension systems



- Public and private schools
- Modernization of structures and governance in a tight budgetary context
- New curricula for new jobs.
- Maintainance of core activities in the field of agri-production
- Incentives to participate in collaborative/international projects
- Recognition by local farmers







Concentration of co-operatives

 Advisory services of some major cooperatives linked to commodities, but evolving towards sustainable agriculture





- Clusters, Agreenium as factors of cohesiveness and innovation
- The same goes with Mixed Technological Units and Networks
- Links between academia on one hand (public goods) and applied research/extension (private or sectoral interests) on the other hand are still weak due to collective perception and funding structure
- The 3 directions of reform of applied research





#### **European/international endeavours**

- Joint programming initiatives
- SCAR
- Global research alliances
- The reform of the CGIAR



### Monitoring and evaluation of AKS policy

- No set of indicators monitoring the AKS as a whole
- There are sets of indicators (too many) monitoring the activities of public actors of the AKS
- No explicit, mechanical, linkages between indicators and budget allocation, but other effects (qualification of applied research institutes, broad orientation of organisations in the frame of contracts with the state...)
- Autonomy of universities will give more weight to monitoring and performance indicators
- Perfomance indicators for budgetary reporting to parliament, but not consistent with an AKS approach
- Designing a set of indicators pertaining to AKS at European, level based on already existing data collection and databases?





# Thank you Merci

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